

Slough Health Scrutiny Panel Briefing Paper 23rd November 2016

Purpose of the report

This report provides the Health Scrutiny Panel with an overview of the Slough CCG Estates Strategy, current plans being progressed in support of the delivery of the strategy and potential new plans into the medium term.

Recommendations/Proposal Actions

The Health Scrutiny Panel is recommended to note the contents of the report.

Progress on Primary Care and other Estate developments in the Slough CCG environment will be provided in a timely manner going forward.

Introduction

The three CCGs in East Berkshire's health system have separate but co-ordinated strategies to deliver the NHS 5 year forward view and local commissioning plans. This paper concentrates on the Slough CCG environment but recognises patients come from Windsor, Ascot and Maidenhead (WAM) and the South Buckinghamshire overlap of Chiltern CCG into Slough based health services.

The five year NHS forward view makes specific reference to Sustainable Transformation Plans (STPs) across the health economy and for Slough the STP area is known as the Frimley footprint which stretches from Slough in the North to parts of Hampshire and Surrey in the South.

Specific elements of the STP include estates and technology as enablers to transformational changes. This paper concentrates on the estates investments and disinvestments currently planned within the Slough CCG environment.

The Slough CCG Estates Strategy sets out to invest in facilities that assist Practices to operate at scale and to provide space that encourages integration of service and in some schemes integration of health and health related service providers. (Primary Care, Social Care, Mental Health, Community and Acute Care).

These schemes are currently viewed as Health Hubs accommodating provision of care under one roof. The schemes that fall into the Health Hub category are :

- The new Chalvey Medical Centre
- Britwell Community Centre Health Hub
- Trelawney Avenue Health Hub
- Farnham Road Practice re-location to the new Health & Wellbeing site on the Farnham Road

1) Primary Care (GPs) investments currently agreed and in the planning or build phase

New Chalvey medical centre (due to open end 2017)

New GP consultation facilities Langley Health Centre (March 2017)

New GP consultation facilities Manor Park (June 2017)

New GP consultation facilities Herschel Medical Centre (complete)

New GP consultation facilities Bharaini Medical Centre (March 2017)

New GP consultation facilities Wexham Road (part complete)

New medical centre at Trelawney Avenue (end 2017)

Trelawney Health Hub. This is contingent on the closure of the Orchard Practice in Willow Parade, Langley villages. This scheme is listed as part of the “One Public Estate” Initiative.

2) Britwell Community Centre – health hub

Plans are being developed between the Council, The Avenue Medical Centre and the Britwell Clinic to relocate all services currently in the medical centre and Britwell Clinic into the new Britwell Community Centre. The project has been supported by NHS England Estates and Technology Transformation Fund (ETTF). This scheme is listed as part of the “One Public Estate” Initiative.

3) Farnham Road Practice

Plans will be developed to relocate the current Farnham Road practice up to the Health and Wellbeing complex being built to replace the current “centre” at Farnham Road. This scheme is in the “strategic and concept phase” with plans being developed between the Council and the Practice. Timing for this project is estimated at a build start early in 2019 and will follow the completion of the Health and Wellbeing hub due to start building in 2017.

This scheme is listed as part of the “One Public Estate” Initiative.

4) Redevelopment of the Slough Walk in Centre (SWIC)

Verbal update to be provided.

5) Upton Hospital review

Slough and WAM CCGs are currently in the process of investment/disinvestment options for Upton and St Marks Hospitals. The reviews are being service driven not estate driven. Both hospitals are owned by NHS Property Services Ltd (NHSPS).

Progress to date:

(a) a wide-ranging stakeholder group met on 19 October 2016 to agree the review process and criteria of assessment.

(b) a service-led “Surgery” was held on 31 October 2016. Each service describing the service, needs for co-location with other service providers and need for location on the Upton site while fully exploiting technology over the coming years.

(c) The full stakeholder group will be recalled in late December/early January to agree the scope of the investment/disinvestment options.

(d) Options appraisal early February 2017.

(e) Develop business case (t.b.a)

6) One Public Estate

For Slough (NHS), one public estate has 3 possible strands for opportunity:

(a) Primary Care co-locating with other public body health related services/functions.

(b) Review of Upton Hospital to release some or all of the site and to explore new models of co-location across NHS providers and other public bodies.

(c) Use of NHS Foundation Trust Estate. Note! Upton Hospital is owned by NHS Property Services and the majority tenant is Berkshire Healthcare NHS Foundation Trust.

7) Slough CCG and Slough Borough Council identified projects for One Public Estate

(a) the Avenue Medical Centre and services provided from Britwell Clinic – sponsored by the CCG, the practice, Berkshire Healthcare, the Council are reasonably advanced with a feasibility exercise to establish the viability of merging the GP Practice and the Britwell Clinic into a newly opened Britwell Community Centre . This will include co-location with Council provided health related services i.e. housing, social services and other public body services such as police, library services social amenity services etc.

(b) Trelawny Avenue (The Orchard Practice) – this project is to relocate the Orchard Practice, currently located in the centre of Langley Village up to Trelawny Avenue which is located in the centre of the population the practice currently serves. The Council and the developer (who owns the current Orchard site) are reasonably advanced with overall design and planning approval for the scheme. This project has full support of the CCG and NHS England. The site, when developed, will accommodate Primary Care, dentist, pharmacy, police, housing department and other public body amenity services.

(c) Farnham Road Surgery – This project is at an early stage of feasibility. The proposal, if implemented, is to relocate the Farnham Road surgery up to the “new” (when built) council owned community centre. The current centre is to be demolished and rebuilt to accommodate the current facilities and a swimming pool.

The Council own a plot of land that will be adjacent to the “new” centre and propose a health hub be developed to sit alongside the new Community Centre which will have a definite “healthier Slough” objective. The current Farnham Road practice partners are very keen to support the proposal, as is Slough CCG.

(d) Upton Hospital site (owned by NHSPS)

A full review of the Upton Hospital site started in October 2016, The review is service driven to establish the ongoing need for services on that site. The review will establish if moving off site into another publicly owned facility is feasible.

Next Steps

Primary Care

Investment in Primary Care Estate will continue over the next 3-5 years. This investment will be in support of the CCG Estate Strategy with some schemes additionally listed under the One Public Estate initiative.

Upton Hospital

The Reviewer of Services on the site will continue up to the end of 2016. A short list of potential options will be established in early 2017 with an option appraisal set to take place in February 2017. The appraisal will involve representatives of : Slough CCG, Primary Care, Acute, Community and Mental Health providers.

Conclusion

- a) Significant progress is being made on current and future investment in Primary Care Estate.
- b) Comprehensive Reviews of the Community Hospitals in East Berkshire has commenced with a plan to undertake an Options Appraisal of Upton Hospital in February 2017.

The Scrutiny Panel is asked to note progress on (a) and (b) above. The panel will be provided with further progress reports in a timely manner going forward.

Supplementing detail of increased consulting room and treatment room capacity in Slough Primary Care.

Prepared for Fiona Slevin-Brown, Director of Strategy & Operations

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